## We will never forget



## Pikes Peak region celebrates CFC success

By Master Sgt. D.K. Grant 21st SW Public Affairs

Representatives from federal agencies throughout the Pikes Peak region proved that in spite of recent attacks on this nation, they can imagine a better world. In fact, they pulled together to help make that better world happen.

"Imagine a Better World" was the regional Combined Federal Campaign theme this year. CFC representatives and installation contacts, concerned that the Sept. 11 attacks might affect donations, gathered Dec. 7 at the Fort

Carson Elkhorn conference center to celebrate the overwhelming success of the campaign.

The regional goal this year was just over \$1.3 million, while the Peterson Air Force Base slice of that goal was \$375,000. The region (which includes Peterson, the Air Force Academy, Cheyenne Mountain, Buckley AFB, Schriever AFB, Fort Carson, Colorado Springs, Denver and Aurora federal agencies, regional post officers, and the prison bureau) rose to the challenge, bringing in \$50K more than the goal. That isn't the bottom line, either, since

Fort Carson's campaign is still underway. Though the official national campaign is over, a large percentage of the soldiers at the Fort were deployed throughout the campaign. Now that they've returned home, they are being given he opportunity to participate. Peterson, as has been the case for several years, also exceeded its goal, with donations totaling more than \$392K, which was 104.5 percent of the goal.

According to 21st Space Wing Vice Commander Col. Don Alston, who represented Peterson during the ceremony, the base was able to exceed its goal thanks to dedicated, energetic, determined key workers and installation representatives.

In recognition of the role they played in this year's campaign, Alston presented mementos to Lt. Col. Bob Orwig, senior installation representative and to 1st Lt. Lauren Miller and 2nd Lt. Suzanne Kohout, installation representatives. A special "CFC Hero Award" also went to Capt. Chad Conerly, the Air Force Space Command key worker. According to Alston, AFSPC was responsible for a third of

See CFC, Page 3

#### Nowe



The NCO Academy awaits new facility - Page 3-4

#### Footuro



Security forces tackle challenges of heightened security - Page 8-9

#### Sports



Celebrate the 12 Days of Fitness with the HAWC - Page 13

## Straight Talk Line 556-9154

Call the 21st Space Wing Straight Talk Line for current information on real-world wing events.

### Rumsfeld vows America will not forget Pentagon workers killed Sept. 11

By Army Sgt. 1st Class Kathleen T. Rhem

WASHINGTON -- Exactly three months after a hijacked plane crashed into the Pentagon, Defense Secretary Donald Rumsfeld stood in front of the damaged military headquarters and vowed that America will not forget those killed in the attack.

"We will remember their lives," Rumsfeld told the small crowd who braved the rain and mud to mark the moment the terrorists struck. "We will retell their stories again and again so that neither the nation nor the world ever forgets."

"Their deaths were a clarion call to our nation," Joint Chiefs of Staff Chairman Air Force Gen. Richard Myers said during the ceremony. "A call to once again confront the enemies of freedom, a call to once again join with friends and allies to preserve our basic values, and a call to stand unit-

Rumsfeld said that before Sept. 11 Americans were wondering where all the heroes were. Nobody wonders any

"Today, all can see that the spirit of our nation is strong." he said. "And the heroes? We don't have to look far to find them. On Sept. 11 they were here and in New York, pulling friends and strangers out of the fire and out of the rubble.

"And in the skies over Pennsylvania, they showed those who believed Americans would not fight back that they were 'ready to roll,'" he said.

American forces in Afghanistan are teaching al-Oaeda terrorists lessons they did not learn in Osama bin Laden's training camps, the secretary said.

"They're teaching (the terrorists) and all enemies of free-



Secretary of Defense Donald Rumsfeld and Joint Chiefs of Staff Chairman Gen. Richard Myers host a ceremony commemorating the moment the Pentagon was struck by a highjacked airliner three months ago. Pentagon employees, construction workers and family and friends of the victims attended the ceremony at the attack site.

dom that, as President Ronald Reagan put it, 'No weapon in any arsenal in the world is as formidable as the will and the moral courage of free men and free women," Rumsfeld said.

He called the damaged building a symbol of that will and courage, and added that it will be stronger and surer than before. The rebuilt Pentagon will be "a tribute to those heroes of today and all those heroes of yesterday who now sleep beneath the hills of Arlington Cemetery and on whose shoulders we are proud to stand," Rumsfeld said.

He also said he believes the thousands of victims of the Sept. 11 attacks here, in York and in Pennsylvania would be proud of how the nation has come

together in the aftermath of the tragedy.

"If they could see how our country is united to preserve freedom from terror they'd be proud. Proud of our unity. proud of our strength and proud of the determination to find, root out and deal with the evil of terrorism and those who seek to terrorize," Rumsfeld said. "And we will."

## Senate confirms AF undersecretary

By Tech. Sgt. Tim Dougherty Air Force Print News

WASHINGTON — Peter B. Teets was confirmed by the U.S. Senate Dec. 7 as the undersecretary of the Air

"I'm very genuinely honored and pleased to be selected to be the undersecretary of the Air Force." Teets said when introduced by Secretary of the Air Force Dr. James G. Roche at a recent senior staff meeting. "I intend to work hard and be a positive contributor to this great organization. I'm proud to be a part of the U.S. Air Force.'

As the Air Force's number two civilian, Teets is responsible for all actions of the Air Force, under the direction of the secretary. He is the first undersecretary to be the director of the National Reconnaissance Office, as recommended by the Jan. 11 Space Commission Report. The report further assigns the undersecretary of the Air Force as the designated Air

Force acquisition executive for space. and gives the undersecretary milestone decision authority for defense space programs through the secretary of the Air Force.

Teets has an extensive background in space systems and defense programs, beginning as a flight control analysis engineer for the Titan III Space Launch Vehicle in 1963 while with Martin Marietta. He later served as the president of the Denver operations for Martin Marietta Astronautics from 1985 until 1993. In 1999, he retired as the president and chief operating officer for Lockheed Martin

Teets holds an honorary doctorate degree, a master's degree and a bachelor of science degree in applied mathematics from the University of Colorado. He also has a master's degree in management from the Massachusetts Institute of Technology.

He succeeds Carol DiBattiste who served as undersecretary from August 1999 until January 2001

### News Briefs

Ent Gun Club open on weekends -Because of security measures throughout the country, the 21st Services Squadron reminds Peterson Air Force Base residents that the Ent Gun Club is open weekends for shooting practice.

Residents should not be alarmed when they hear the noise from the range. Photo credit - The photos of the YMCA Hearts Apart night published in the Nov. 30 Space Observer were taken by E.G. Gutierrez.

## **Action line**

#### Submitting Action Lines

The Action Line (556-7777 or fax 556-7848) is your direct link to me. It provides an avenue for you to voice concerns over problems, share good ideas or provide some constructive criticism. The Action Line is not a replacement for the chain of command. They can help make the Peterson and the wing a better place to live and work.



Brig. Gen. Bob Kehler

#### Space Observer

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21st Space Wing Commander Brig. Gen. Bob Kehler Chief of Public Affairs Capt. Donald B. Kerr NCOIC Internal Information Staff Sqt. Gino Mattorano Newspaper Staff Staff Sgt. Melanie Epperson Senior Airman Josh Clendenen 2nd Lt. Suzy Kohout

Senior Airman Shane Sharp

#### - CFC, From Page 1

the Peterson total, and that accomplishment was directly attributed to Conerly's focus, effort, long hours and dedication.

The Combined Federal Campaign is the one officially endorsed, nationwide federal fundraiser authorized on military installations

According to Barbara Fitz, regional CFC director, thanks to the generosity of the federal personnel in the region, the local campaign has continually been successful showing a 50 percent increase in dollars raised since 1990. The annual goal has been raised \$300,000, she said, and added that each year those goals have been exceeded by 13-23 percent.

Making those figures even more noteworthy is the fact that over the same period, the regional federal employee population dropped significantly, Fitz explained.

For more information on the Combined Federal Campaign, or to volunteer to get involved in next year's campaign, contact Fitz at 531-5501, or see the regional Web page at peakcfc.com.



Photo by Master Sat. D.K. Grant

21st Space Wing Vice Commander Col. Don Alston presents a special plaque to Peterson Air Force Base Combined Federal Campaign representative Lt. Col. Bob Orwig during the Dec. 7 recognition ceremony held at Fort Carson. Peterson's CFC team, led by Orwig, helped bring in nearly \$20,000 more than the base goal.

## PME academy improves for NCOs

Staff Sgt. Jennifer Thibault

50th Space Wing Public Affairs

The school that teaches noncommissioned officers leadership and management, so they can develop, and in turn, improve the Air Force, is undergoing improvements of its own.

The Forrest L. Vosler NCO Academy is operating out of a temporary location to accommodate construction on its permanent facility.

As promotions increased, so did quotas for the professional military education schools. "We're going from instructing 87 students to 135, so we're expanding our building to house nine classrooms instead of six," said NCOA commandant, Chief Master Sgt. Alex Reyna. The staff has also increased from 14 to 20 members.

While the building is under construction, the staff has been instructing out of a transformed warehouse. The staff had five days between classes to move the school to its temporary home.

"Schriever was a big help getting us in and settled," said Senior Master Sgt. Nick Sooy, director of education. "We had volunteers come out and physically help with the move and more have already volunteered for the return home," he added.

Although the 21st Civil Engineer Squadron has made great attempts to soften the warehouse's appearance, the open ceiling and clanking pipes sound out its true identity.

"CE has done a great job," said Reyna. Besides getting soundboards to help eliminate "noise" from surrounding classrooms, they've also worked heating and cooling issues.

About \$38,000 was invested in the warehouse to help accommodate the staff and students.

"Despite the costs, we were still in desperate need of some assistance to make it through the summer," said Reyna. "We wouldn't have made it without the air conditioning generator provided by the 302nd Airlift Wing and \$20,000 provided by [Brig.] Gen. [Bob] Kehler [21st Space Wing commander] to install a ceiling in one flight room," he added. During his visit to the academy, Kehler noticed the heat and wondered why they didn't have the exhaust fan on. Because of the noise level and open ceiling, it was left off. Kehler's support, helped solve that problem.

"The environment forces the students to concen-



Photo by Staff Sgt. Jennifer Thibault

NCO Academy instructors overcame challenges of working in a transformed warehouse that included cramped classrooms.

trate despite the noise distractions," said Reyna. "The staff has done an outstanding job selling the students on the temporary facility. We tell them this is our deployed combat location," he joked.

Once the heat issues settled, the cold rushed in. "CE has worked hard to get heaters up and running. What they've done with an old warehouse is amazing," he said. But, the permanent facility wasn't without blemish.

"We had a problem with climate control, some rooms were hot and others were cold," Reyna said. While the addition progresses, this problem will be fixed by an updated, reconditioned heating and cooling system.

When back at the permanent facility, the staff will face an increased student population, administration, and other issues, but the commandant doesn't think it will be a problem.

"Our building issues will be reduced because of the improved facility. We'll have more space not only for the students, but for the instructors as well."

The driving force behind the move was Sooy.

"He's been the key to both successes – getting into the temporary facility and keeping the permanent facility on track," said Reyna.

Sooy said, overall, the improved facility will cost close to \$1 million, to include \$200,000 for equipment and furniture.

"The facility will have increased capability to include an additional 3,500 square feet of teaching space and an enhanced closed circuit video system, which will allow students to be evaluated on their presentations without crowding the room," said Sooy. The video system will also allow the school to tape student presentations, and "norming" opportunities for the instructors. "Norming" is the process where instructors all grade the same presentations to ensure they rate evenly.)

Other improvements include the addition of 70 auditorium seats and expansion of the student learning center, a larger student break area, and a pavilion set for completion in May.

Despite the work, the staff stayed positive.

See IMPROVEMENTS, Page 4

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Photo by Staff Sgt. Jennifer Thibault

#### A contractor works on the ceiling of the improved academy building.

#### ---- IMPROVEMENTS, From Page 3

"Things aren't bad. We've managed to ensure the students get PME," said Master Sgt. Mark Marquez, director of resources.

"It took some getting used to, though working in a ware-house. We had to work some issues, but we didn't skip a beat. Students have come in, met the standards and we've graduated them," he said. "We've faced and overcome challenges, but we're definitely looking forward to the new facility."

The 21st CES credits team work for the success and ease of these projects.

"Everyone at the NCO academy and our unit has worked together as a team. That's what made this project work out so well," said Rob Dixon, 21st CES. "This project is a year and a half in the making, including design time, so I'm happy to finally be getting them moved into their improved facility," he added.

The building is slated to be turned over Wednesday, with the grand re-opening Jan. 9.

The NCO Academy, estab-

lished in 1984, serves Peterson Complex as well as Hill Air Force Base, Utah, Malstrom AFB, Mont., F.E. Warren AFB, Wyo., McConnel AFB, Kan., Fairchild and McChord AFB's, Wash., and Buckley AFB,

The academy was named in honor of Technical Sgt. Forrest Vosler, an Army Air Corps member of the 303rd Heavy Bomb Group, who displayed courage, coolness and skill in the face of great odds, when handicapped by injuries that may have incapacitated the average crew member.

## Sign up now for Thrift Savings Plan

By Tech. Sgt.
Tim Dougherty
Air Force Print News

#### WASHINGTON

The Thrift Savings Plan open season for the uniformed services expires Jan. 31, so now is the perfect time to sign up.

"The end of the year is the best time to sign up," said Maj. Jeffrey T. Keef, chief of Air Force military estate and special pays policy at the Pentagon. "If the anticipated pay raise goes through, there are many who will be able to start out contributing the maximum basic pay and realize no decline in their take-home pay."

"The TSP is a great opportunity that can pay off in a big way," Keef said. "Participating in this program might mean you'll be able to afford that 35-foot recreation vehicle you've always dreamed about sitting in your driveway ready to roll."

The Air Force has made signing up for the program as easy as possible, Keef said.

"For investment do-ityourselfers, you're going to find that it couldn't be easier to get started and manage

your TSP account," he said.
"You can make an election
and get things started from
the Defense Finance and
Accounting Service
Employee/Member Self
Service Web site. You can
then manage your account
via the TSP Web site. All of
this can be done right from
your home computer."

Up to 7 percent of basic pay can be contributed initially, which will increase to 10 percent by 2005. While the Internal Revenue Code's annual elective deferral limit of \$11,000 will apply, there is no other special limit on incentive, special and bonus pay contributions like there is for basic pay.

The TSP can add up to a significant supplemental retirement fund. A six-year staff sergeant, whose base salary is \$21,351, could decide to invest 7 percent of monthly income, or \$125 per month. Assuming an 8 percent return, and not including any future salary increases or increases in the percentage saved, after 14 years, more than \$32,000 would accumulate. After leaving the fund alone for another 30 years, it could grow to more than \$350,000.

News SPACE OBSERVER

## Team effort saves Air Force bomber crew

the one shown crashed into the Indian Ocean, Dec. 12, about 30 miles north of the British base of Diego Garcia. People from the Navy destroyer USS Russell rescued the plane's four crewmembers

#### **Bv Jim Garamone**

American Forces Press Service

WASHINGTON -- Imagine ejecting from an out- of-control aircraft in the middle of the night over the Indian Ocean.

The four-man crew of a 20th Bomb Wing B-1B Lancer did just that and were rescued through the efforts of service members in the air and on the water.

Air Force Capt. William Steele, mission commander, said his aircraft had multiple malfunctions. "We found the aircraft was out of control and we had to eject," Steele said in a 4:15 p.m. (EST) phone interview from aboard the destroyer USS Russell.

The crew suffered minor injuries in the incident. "Going through an ejection like that was about the most violent thing I've ever felt " he said "We're all pretty bruised up, and we have some cuts, but overall we're doing very well."

The aircraft went down at night. The crew spent about two hours in the water before being rescued. "In the water, we didn't see any hazards -- no sharks or anything like that," Steele said. "It was actually kind of comfortable. Nice warm water "



After the bomber crashed, a KC-10 refueler of the 79th Air Refueling Wing, Travis Air Force Base, Calif., began a

"We were taking off on a totally different mission when we heard the aircraft in distress," KC-10 pilot Maj. Brandon Nugent said by phone from the British naval base at Diego Garcia, an island in the Indian Ocean. "When we heard it had crashed, we went toward the last known location and began to search."

His co-pilot, Capt. Mike Dali, had spent time in the search and rescue field. They located at least some of the crew via their strobe lights and

"It was pretty tense while we were looking," Nugent said. "We were all very happy when we found them.'

The KC-10 and a Navy P-3 Orion circled the area and guided the Russell toward the crew The Russell was on picket duty for just such instances -patrolling to rescue any crews that might have to ditch. The destroyer moved toward the area and readied its boats.

"The area the B-1B went down in is a particularly shallow area," said Cmdr. Hank Miranda, the ship's captain.

"We had to navigate very carefully. We brought the ship as close as possible to where we thought the crew was. We had to put our boats in the water about seven miles away from the crew."

Lt. Dan Manetzke was the officer in charge of the boat that picked up the crew. "When we arrived at the scene and picked up the pilots, our first response was to make voice contact with them and make sure they were all right medically," he said. "We were as happy to see them as they were to see us."

Steele said he had to disagree with Manetzke. "I think we were much happier to see them than they were to see us," he said. Steele could not give the names of the rest of his crew, but their call signs are Rooster, Iroc and Lost. Two of the crew are from Mountain Home Air Force Base, Idaho, and two from Ellsworth Air Force Base, S.D.

"I just want to thank the crew of the KC-10 and the USS Russell," Steele said. "Everybody did an outstanding job.'

Miranda seconded that. "Everything worked like clockwork," he said. "It was a great





Location: Misawa Air Base, Japan

Mission: The squadron is one of two Deep Space Tracking System squadrons located throughout the world. The DSTS tracks objects orbiting more than 22,300 miles above the earth. More than 9,500 manmade objects orbit the earth, ranging from the size of a baseball to the International Space Station.

The 3rd SPSS forwards this information to the 1st Space Control Squadron and the Space Control Center at Cheyenne Mountain Air Force Station, Colo. The 1st SPCS and the center use this information, along with other data, to catalog and identify all man-made Earthorbiting objects.

#### **GSU News**

10th SWS: The 10th Space Warning Squadron at Cavalier Air Force Station, N.D., were the featured attraction at the City of Cavalier's holiday parade recently. The squadron entered their own float in the parade that was a miniature version of the unit's radar system. Nearly half of the military members assigned, participated in the parade.

13th SWS: The 13th Space Warning Squadron at Clear Air Force Station, Alaska, will host host Lt. Gen. Norton A. Schwartz, commander of Alaskan Command, Alaskan North American Aerospace Defense Command Region, and 11th Air Force during the Christmas holiday.

6 SPACE OBSERVER Friday, Dec. 14, 2001 News

## **Bush calls for military transformation**

By Jim Garamone American Forces Press Service

#### WASHINGTON

President George W. Bush revealed plans to transform the armed forces to confront the threats of the 21st century during a speech at the Citadel in Charleston, S.C., on Dec. 11,

"We have to think differently," Bush said. "The enemy who appeared on Sept. 11 seeks to avoid our strengths and constantly searches for our weaknesses. So America is required once again to change the way our military thinks and fights."

He said enemies worldwide got a chance to see the new American military on Oct. 7. This military "can not and will not be evaded," he said. "The great threat to civilization is that a few evil men will multiply their murders and gain the means to kill on a scale equal to their hatred," Bush said. "We know they have this mad intent, and we're determined to stop them."

The United States will meet the threats posed by terrorists by every means, he said.

"We will discover and destroy 'sleeper' cells," Bush said. "We will track terrorists' movements, trace their communications, disrupt their funding and take their network apart piece by piece."

Rogue states are the most likely sources of chemical, biological and nuclear weapons for terrorists, and the civilized world can not condone states that support or harbor terrorists, he said.

"Those states that violate this principle will be regarded as hostile regimes," Bush said. "They have been warned, they are being watched, and they will be held to account."

The new world has new priorities, and the first step is to speed the transformation of the U.S. military. Actions in Afghanistan are pointing the way, he said.

"These past two months have shown that innovative doctrine and high-tech weaponry can shape and then dominate an unconventional conflict," Rush said

Servicemembers are rewriting the rules of war with new technologies, he said.

"Our commanders are gaining a real-time picture of the entire battlefield, and are able to get targeting information from sensor to shooter almost instantly," he said. "Our intelligence professionals and special forces have cooperated in battle with friendly Afghan forces. These fighters know the terrain, know the Taliban and know the local culture.

"And our special forces have the technology to call in precision air strikes, along with the flexibility to direct those strikes from horseback in the first cavalry charge of the 21st century," he said.

Bush said the RQ-1 Predator unmanned aerial vehicle is showing its worth in the campaign. The new armed version can circle and watch for enemy activity and then strike targets as they present themselves.

"Before the war, the Predator had skeptics because it did not fit the old ways," he said. "Now it is clear the military does not have enough unmanned vehicles."

UAVs will take on greater importance on land, air and sea, Bush said, as will precision munitions.

Even before Sept. 11, Bush and Defense Secretary Donald

Rumsfeld urged transforming the military.

"What's different today is this sense of urgency: The need to build this future force while fighting this present war," Bush said. "It's like overhauling a car engine while you're going at 80 miles an hour. Yet we have no other choice. Our military has a new and essential mission. For states that support terror, it's not enough that the consequences are costly, they must be devastatine."

The bedrock of the future force is good people, Bush said. The military must offer good pay and good living conditions.

"Our military culture must reward new thinking, innovation and experimentation," he said. "Congress must give defense leaders the freedom to innovate instead of micro-Defense managing the Department. Every service and every constituency of the military must be willing to sacrifice some of their own pet projects. Our war on terror cannot be used to justify obsolete bases, obsolete programs or obsolete weapons systems.

"Every dollar of defense spending must meet a single test," Bush said. "It must help us build the decisive power we will need to win the wars of the future."



## Did you know that all of this year's pace Observer's are archived online?

Check it out at
www.spaceobserver.com
and then click on "archives"

#### **Today**

- The 21st Security Forces Squadron will escort Santa Claus during a visit to base housing beginning at 5 p.m. Santa will be out meeting and greeting kids. Be on the lookout for that bright red suit. For more information, call Senior Airman Bonnie Edwards at
- Mothers on the Move, 9:30-10:30 a.m., Family Advocacy Center.

#### Monday

■ Mothers on the Move, 9:30-10:30 a.m., Family Advocacy Center.

#### Tuesday

- Bundles for Babies class for expecting mothers, 1-3 p.m. at the Family Support Center.
- Advent Lunch Bunch, noon, at the Chapel.
- Sponsorship training, 7:30-8:30 a.m., at the Family Support Center.
- Toastmasters meeting, 11:35 a.m., at the Enlisted Club.



Photo by Chaplain (Lt. Col.) Richard F. Munsell

#### Sorting, wrapping, stacking and packing

Chapel volunteers prepare packages for distribution to the children of base families, in support of the annual Giving Tree program. The annual out-reach program is designed to ensure local DOD members' children, 12 and younger, have gifts for Christmas. Base and community members are invited to buy a toy or clothing article for a needy child. Commanders and first sergeants identify families in need and let the chapel staff know how many there are (ages, genders, and clothing sizes). Chapel staff and volunteers prepare decorative tags with that information (which does not include names), and hang the tags on the Giving Tree in the chapel foyer. Individuals and organizations select the tags and provide new clothing and toys to the chapel, where volunteers sort donations (to ensure every child gets three gifts), wrap them and prepare them for delivery. The Giving Tree program has helped local base families for 20 years.

#### Wednesday

■ Story time for kids, 10:15 a.m. at the base library.

■ BX/Commissary advisory council meeting, 10-11 a.m., in Commissary conference room (Building 1435). All group commanders, squadron commanders, first sergeants, spouses, unit representative and authorized BX/Commissary patrons are welcome to attend. Call Capt. David Andino-Aguino at 556-6229 for details.

■ Mothers on the Move, 9:30-10:30 a.m., at the Family Advocacy Center.

#### Thursday

■ Job orientation, 1-2:30 p.m., at the Family Support Center.

#### Dec. 21

■ UNISERV Thrift Savings Plan briefing, 1-2:30 p.m., at the Family Support

#### Helpful Numbers

- Family Advocacy Center 556-8943
- Education Center 556-4064
- Library 556-7462
- Community Center 556-7671
- Aquatics Center 556-4608
- Fitness Center 556-4462
- Officers' Club 556-4181
- Enlisted Club 556-4194
- **Youth Center** 556-7220
- Family Support Center 556-6141
- **Chapel** 556-4442

## Community Notes

#### Community News 21st SPACE WING HOLIDAY

PARTY: This year's wing holiday party will be Dec. 21, 7-10 p.m., at the Officers Club There will be door prizes, songs by the Mitchell High School Choir, and music and dancing, Tickets are on sale through Dec. 15, at \$5 for E-5 and below and \$8 for all others (there is a \$3 surcharge for nonmembers). Contact your unit POC to purchase your ticket(s). Designated drivers will also be available. For more information contact 1st Lt. Lance Willoughby at 556-4911 or 2nd Lt. Richard VanSchoor at 556-4913. HELP NORAD TRACK SANTA:

NORAD Public Affairs needs volun-

teers to help track Santa Claus on his Christmas journey. Volunteers will work in two-hour blocks, between 5 a.m. Dec. 24 and 3:30 a.m. Dec. 25, answering telephones and e-mail messages. Volunteers will work across from the Chevenne Mountain visitor gate, or from their homes. Those who volunteer at the Cheyenne Mountain facility may bring their children. NORAD PA will provide refreshment and will play family videos during the event. There were more than 70 million "hits" on the Santa tracker Website last year, which generated more than 4,000 e-mail messages. In addition, more than 40 phones were busy the entire tracking period last Christmas. To volunteer, e-mail Mai, Doug Martin at douglas.martin@peterson.af.mil. In your message, include the time(s) you want to work, whether you will work

OPPORTUNITIES IN THE ALAS-KA AIR NATIONAL GUARD: The 168th Air Refueling Wing is hiring

from home or from CMAS, and if you

will have family members with you at

the mountain.

people to fill part-time positions for Clear Air Force Station, Alaska, in the following career fields:

1C6X1 - space operators, 13S3E space operator crew commander. Other positions are available at Eielson Air Force Base. For more information, call 1-800-770-JETS (5387), or (907) 456-1016, e-mail

jordan.niemuth@akeiel.ang.af.mil or tracy.gudgel@akeiel.ang.af.mil or try our website at www.akeiel.ang.af.mil TAX VOLUNTEERS NEEDED: The base tax office needs volunteers for the

coming tax season. Volunteers will be trained to serve as Volunteer Income Tax Assistance tax preparers. To volunteer or for more information, contact Tech. Sgt. Debra Henry at 556-4403, or debra.henry@peterson.af.mil.

SILVER SPRUCE ANNUAL SALE: Discounts are offered on sportswear, golf clubs and bags, videos, books, jewelry and more at Silver Spruce's annual sale. Gift wrapping is free for every purchase. The sale ends Dec. 24 at noon. Call 556-7414 for details.

#### Chapel

#### ADVENT LUNCH BUNCH:

Everyone is invited to an hour of inspiration, fellowship and food Tuesday, noon, at the Chapel. For more information, call 556-4442.

#### **Community** Activities Center

#### SNOFEST!!! FEB. 22-24 AT KEYSTONE RESORT

Lodging reservations - Make them by Jan. 4 for the best military discounts and availability. Lodging availability and discounts are not guaranteed after Jan. 4. Call the CAC at 556-1733 for

PartiGras - Tickets are on sale at the

CAC for \$7 each for those who purchase tickets by Feb. 15. Tickets purchased after Feb. 15 are \$10 each.

Lift tickets - Lift tickets are on sale now at the CAC. Adults (ages 13 and older) pay \$28 per day and youth (5-12 years) pay \$18 per day.

Rental equipment - Equipment is available for rent at Outdoor Recreation. Reserve equipment at least 24 hours in advance. Call 556-4867 for more information.

Races - Race categories include individual, team, commander's cup and challenge. Look for details in the January issue of Good Stuff or Leisure News. Register at Outdoor Recreation, call 556-4867.

For general information about SnoFest, visit or call the CAC, 556-7671 or 556-1733.

#### Education Center SCHOLARSHIPS FOR DEPEN-

**DENT CHILDREN:** School grants of \$100 to \$1,000 are available for dependent children. Apply on line at http:www.troa.org. Application deadline is March 1. The scholarship program is sponsored by the Retired Officers Association.

#### SCHOLARSHIPS FOR MILITARY CHILDREN PROGRAM:

Applications for the second annual Defense Commissary Agency/Fisher House Foundation Scholarships for Military Children Program are now available at your local commissary and for download at http://www.commissaries.com. Qualified sons and daughters of U.S. military ID card holders. including retirees, may apply for the \$1,500 scholarships. The deadline for filing applications is Feb 5.

## **Chapel Schedule**

#### **Protestant Services**

Liturgical Worship 8:15 a.m. Traditional Sunday Worship 11 a.m.

Gospel Services 12:30 p.m. Sunday School 9:45 a.m.

#### **Catholic Services**

Mass

Weekdays 11:35 a.m. Saturdays 5 p.m. Sundays 9:30 a.m. Reconciliation Saturdays 4 p.m. Religious Education Adult and pre K-12th grade Sundays 8:30 a.m.

## Holiday Schedule

-Chapel decoration, 9 a.m. **Sunday** 

- Christmas Cantata

(Protestant Service) 11 a.m. Catholic youth caroling 5

#### Dec. 24

Christmas eve Mass (Catholic) 5 p.m. and midnight.

- Christmas eve candlelight service (Protestant) 7 p.m.

#### Dec. 25

Christmas Day Mass (Catholic) 9 a.m.

#### Dec. 31

Home Watch-night services Jan. 1

- Mary Mother of God New Years Day Mass (Catholic) 9 a.m.

## Guarding the high frontier

## Peterson security forces ensure safety of base personnel, resources

"Force Protection is a base issue. It's not just security forces carrying a weapon or doing building security checks - we all participate"

- Lt. Col. Lyle Cary,

By Staff Sqt. Gino Mattorano

In the wake of attacks on America Sept. 11, military bases around the world have been on heightened alert and PetersonAir Force Base is no

Maintaining this higher state of readiness has created new challenges for security forces and the 21st Security Forces Squadron has aggressively tackled this challenge.

"Security has always been important," said Lt. Col. Lyle Cary, 21st SFS commander. "Call it law enforcement, crime prevention air base defense, or weapon systems security, it all comes down to protecting resources and people on our installation and it takes everyone to do it.

More than ever, this reality has forced security forces to balance security with impact on instalple assigned to Peterson.

"Security has to come first," said Cary, here in the Continental United States. We're con- Office of Special Investigations, and local and stantly re-evaluating the threat and adjusting our federal law enforcement officials to identify levels our security policemen." security posture accordingly. But we can't do it of threats and adjust force protection levels alone - we need everyone's help.

"We need people to be sensors. Be constantly

doing that and we appreciate it, but we need to perform. stay focused. As time goes by and nothing happens, there will be a tendency to get back to busilation operations for the approximately 6,000 peoness as usual mindset, so we need to ensure we

maintain a balanced level of readiness.' To ensure Peterson maintains the appropriate accordingly.

weapon to assist base. them in these times of need - the Ready Augmentee program.

Air Force members in career fields leave the comfort of their offices and to the squadron. work side by side

Before they can

receive training in areas such as use of force, handcuffing, searching, and officer safety," said been a great experience. It's really been an eye Staff Sgt. Dale Campbell, 21st SFS augmentee opener for me. In the past I've taken what the manager. "They also have to qualify on the M-16 cops do for granted, but when you do it yourself, "We've never had to deal with this type of threat level of readiness, security forces work with the rifle and M-9 pistol. The training we provide it makes you appreciate it more. gives them the basic skills they need to work with

Sustaining increased force protection levels paired with security policemen and work at a variple are about the delays," said Staff Sgt. Cedric vigilant for things that look out of the ordinary and creates a need for more security forces members ety of jobs ranging from maintaining flightline Mitchell, a computer maintenance technician norreport them to security forces or OSI. People are than are normally available, so bases have a secret security to inspecting vehicles as they enter the

> Dean Bayens, 21st SFS Alpha Flight chief. "Without them we'd be working 24 hours a day, seven days a week. I integrate them into my flight mation management By having additional people on the gates we can threats. to computer mainte- maintain heightened security, while keeping trafnance are tasked to fic moving into the base."

The augmentees also provide an added benefit

do this, they must career and stuck in a job you didn't ask for?

"Before augmentees begin working, they first Air Force Space Command. "I wasn't looking forward to being an augmentee, but so far, it's

Augmentees also learn what it's like to be the one holding up traffic when people are in a hurry

"Sometimes it's surprising how intolerant peomally assigned to the 21st Communications Squadron. "People don't realize they're being delayed for their safety. Being an augmentee has "They've been instrumental," said Tech. Sgt. given me new appreciation for the important work our security forces do."

So how can the people of Peterson help?

According to Cary, vigilance and a watchful ranging from infor- and schedule them as if they were regular cops. eye will help security forces to detect potential

Security forces also asks that people be patient with delays. Those delays help to provide the security people enjoy here at Peterson.

According to Master Sgt. Scott Barnhart, 21st SFS Operations superintendent, people can help everyone in the vehicle has their identifications So what's it like to be pulled from your chosen out and ready when they drive up to the gate.

"When it comes to force protection, we must practice the Air Force core value of "excellence in all we do," says Cary. "Not just security forces "When I was selected, I'd only been here for a members – everyone. The alternative is unthink-



Above: Airman 1st Class Adrena Hancock, a security forces augmentee, inspects a vehicle at Peterson's main gate. Vehicles are inspected randomly, and all vehicles entering the base are sub-

Left: Airman 1st Class Pamela Cavit, 21st Security Forces Squadron, stands ready with an M-249 Squad Automatic Weapon at a defensive

Below: Staff Sqt. Jeff Whiteman, a security forces augmentee, patrols the base using an all-terrain vehicle. All-terrain vehicles help security forces patrol the areas of the base that aren't easily reached by patrol car.



Senior Master Sgt. Bradley W. Steininger 21st Space Wing Plans and Programs superin

Have you considered stepping outside of your comfort zone and volunteering to help check IDs at the gates during the morning rush

Admittedly, I was a little intimidated by the thought of working side-by-side with seasoned Security Forces troops to perform what is arguably the most important mission on Peterson AFB: checking IDs and searching vehicles at the

After all, this is the front line of defense where we ensure the safety of our facilities, missions and many of our family members. However, the terrorist attacks of Sept. 11 brought about a new realization for me that perhaps it was time for me to get out from behind my desk and get a taste of what it's like to serve next to the Air Force's finest right here at Peterson.

So when the request went out for volunteers to augment the warriors at the gates I raised my hand and the very next day I found myself waking up way too early and then standing in the dark staring at my frosty breath which could be seen in the headlights of the line of cars waiting to get onto the base. My first thought was, "What in the world have I gotten myself into?"

Fortunately, after a short while I got the hang of checking the IDs and remembered some tricks for keeping warm (it had been many years since I'd been in a "tactical" environment). By the end of that first morning I was hooked. I'd found my niche and have taken every opportunity to get back out there and work the gate.

It's imperative for me to mention that I wasn't the only one out there as a volunteer. There are quite a few others that come out regularly as well. If you find your curiosity piqued and want more information, contact the 21st Security Forces Operations Superintendent, Master Sgt. Scott Barnhart, at 556-7167.



SSgt Eric Malone, 21st Security Forces Squadron, installation entry undergo a crash Many security forces augmentees are pleasantly supervisor, checks identification at Peterson's front gate. To prevent course in the critical surprised about their new work. unnecessary delays, security forces ask that people have their identifica-security forces tasks

Despite the training they receive, augmentees to get to work. aren't expected to work on their own. They're

How valuable is the assistance they provide?

"They come in excited about helping us and with security police- their enthusiasm rubs off on our own people," said keep traffic moving smoothly by ensuring that Bayens. "They're great."

they may be asked to few months," said Staff Sgt. Chantel Pursley, able."

#### MTV meets Air Force



Photo by Airman 1st Class Tia Deatrick

Staff Sgt. Hugh Cringle, a loadmaster from the 37th Airlift Squadron at Ramstein Air Base, Germany, briefs MTV host Carson Daly before a C-130 Hercules orientation flight. Daly, along with entertainers Jennifer Lopez, Ja Rule and Kid Rock, were at the base to tape a special holiday TV show, "For the Troops: An MTV/USO Special", airing on MTV and AFRTS on Jan. 1.

#### Send a real postcard to an airman overseas

SPRINGFIELD, Va. – Air Force Times announces today a new online service letting family and friends of service members create and send free color postcards through the APO/FPO mail to an airman overseas. This program lets well-wishers send messages of support, encouragement and love with a click of a mouse from their Internet-connected computer to service members deployed or based at an APO/FPO overseas military address.

Simply go to www.AirForceTimes.com and click on the "Postcard" icon. You may either upload a personal photo for the front of the postcard or choose art or photography from our online galleries. You may also include a personal message of up to 800 characters.

Personalized postcards will then be printed and mailed – via the U.S. Postal Service – to the service member within one business day.

Air Force Times is teaming up with AmazingMail to bring you this service. Chief Executive Officer Steve Wilen said AmazingMail is committed to providing up to 100,000 free postcards for service members and their families and friends.

"This is a good way to help deployed troops

SPRINGFIELD, Va. – Air Force Times stay in touch – with something more tangible tounces today a new online service letting tally and friends of service members create send free color postcards through the Publishing Company.

Postcards sent to APO/FPO addresses will include a code to be used by service members to create and send up to five (5) free postcards anywhere in the world. Troops will need access to an Internet-connected computer to take advantage.

Air Force Times is a subsidiary of Gannett Co., Inc. Gannett is an international news and information company that publishes 97 daily newspapers in the USA, including USA TODAY, the nation's largest-selling daily newspaper. The company also owns in excess of 300 non-daily publications in the USA and USA WEEKEND, a weekly newspaper magazine. In the United Kingdom, Gannett subsidiary Newsquest plc publishes nearly 300 titles, including 15 daily newspapers. Gannett also operates 22 television stations in the United States and is an Internet leader with sites sponsored by most of its TV stations and newspapers including USATODAY.com, one of the most popular news sites on the web.

# Do you want to make it or be it?

Climbing the rank ladder by stepping on subordinates, peers causes loss of respect

By Chief Master Sgt. Walter Sokol Jr.

90th Transportation Squadron

F.E. WARREN AIR FORCE BASE, Wyo. — I enjoy taking the opportunity to ask enlisted folks who have decided to make the Air Force a career what their primary goal is. The typical response I receive is to make rank. For some, it's to make chief. For others, it's to make at least master sergeant. For a few, they just hope to make it 20 years without getting in trouble.

However, a career in the Air Force isn't just about rank. It's a higher calling that requires individuals to put the good of the team before themselves. I think anyone wanting to make the next rank needs to ask the question, "Do I want to make it or be it?"

Do you want to make rank for the money or an egotistical need, or do you want to use a higher rank to effect positive change for your subordinates? Do you want the money or the responsibility? Do you concern yourself with the needs of those around you to better their work conditions, or do you simply disregard their needs and pay attention to yours? To achieve your career goals, do you succeed at the expense of others? Do you take credit for work you didn't complete or do you give credit to those who really did? Do you task subordinates with things that aren't truly needed for mission accomplishment or enhancement, because the bullet will look good on your next performance report?

If so, you will probably still achieve your career goals, but without the respect of your peers and, more importantly, your subordinates. You will stand alone in your endeavors and accomplishments in both your successes and failures.

I've mentioned to folks in the past that for me, promotion to chief was easy compared to being a chief. You see, that's where the work truly begins.

For me, I didn't decide that I was a chief. That decision or perception rested with my peers and subordinates, and this philosophy held true for my previous promotions as well. I wasn't a chief or any other rank until I earned it through the respect of everyone around me, even if I wore the rank on my arm.

My promotion motivation has always been to positively influence as many folks as possible. The responsibility that comes with increasing your rank doesn't always make you popular. It means making tough decisions, but that challenge comes with the territory - and it's one you should welcome to "be it."

The Air Force should never be used as ladder rungs to personal success, rungs for individuals to climb with no thought or regard to those working around them.

The Air Force is a team. As a team the ladder framework is there to support each of your climbs to success for the betterment of the team not the betterment of individuals.

So the next time you put on a higher rank, take time to look around. If your peers and subordinates aren't elated, perhaps you've unknowingly sent the message "I want to make it" instead of "I want to be it."

#### **Basketball is back**



Photo by Senior Airman Shane Sharp

John Jones, 21st Security Forces Squadron, attempts to shoot over the rejecting hand of Kent Campbell, 21st Communications Squadron, during Over-30 intramural basketball Wednesday at the Fitness Center. The 21st CS won the game, 62-55. Intramural Basketball started last week with games played Monday through Thursday in Recreational, Competitive, and two Over-30 leagues.

## Celebrate the Twelve Days of Fitness with the HAWC

By Cindy White Health and Wellness Center fitness program manager

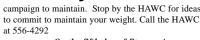
On the first day of fitness - Celebrate the ribbon cutting of the new, 5000-squarefoot Health and Wellness Center today, 1-3 p.m. See what services the HAWC has to offer.

On the second day of fitness - Have you completed your annual Air Force fitness assessment? Meet your squadron fitness assessment monitor, get a starting point for setting 2002 fitness goals, and get your required fitness evaluation before the calendar year ends.

On the third day of fitness - Looking for a gift from the heart? Give the gift of fitness this season and encourage a loved one to get started on an exercise program by introducing them to a personal train-

er for motivation and guidance.

On the fourth day of fitness -Don't want to gain the average seven pounds over the holidays? Join the



On the fifth day of fitness - Are you feeling the hustle and bustle of the season? The Fitness Center offers yoga classes in the new aerobics room. Unwind and increase your flexibility, balance and strength.

On the sixth day of fitness -Caught up in shopping, decorating and preparing for the holidays? Take time for yourself. Visit the HAWC to get a massage in the relaxation room.

On the seventh day of fitness - Are you overcome by the events of the season and not getting to the fitness center? Work out at home. The HAWC

has an extensive video library where you can check out fitness videos and home strength equipment for aerobic fitness, strength conditioning and injury prevention.

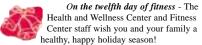
On the eighth day of fitness -Going home for the holidays, but want to continue your exercise routine? Take it on the road by attending a dynaband strength-training workshop. The HAWC provides the instruction and the equipment - an early Christmas present to you! See http://www.peterson.af.mil/ids/hawc

On the ninth day of fitness - Ready to revitalize your exercise program for 2002? Start the new year by trying the "Begin to Spin" class in the new 31-bike spin room.

On the tenth day of fitness - Thinking winter wonderland? Stop by the HAWC for a packet on exercising in the cold and tips for ski conditioning

On the eleventh day of fitness -

Want to improve your score on the muscular assessment? Look for a special Women on Weights" workshop in 2002.





research. For more information, call Maj. Chuck

Mathé at 554-6320



14 SPACE OBSERVER Friday, Dec. 14, 2001 Sports

### **Sports**

Holiday hours - The fitness center will be open from 7 CMA

and Jan. 1.

CMAFS 5K fun run - A 5K fun run is scheduled for today. The entry fee is \$1.

The deadline for registration and race start time is 11:30 a.m. the day of the race.

Participants should meet in front of the Technical Support Facility at CMAFS.

a.m. to 6 p.m. Dec. 24,25,31

Dodgeball tournament - A dodgeball tournament is slated for Dec. 21, 11 a.m., at the Fitness Center. The cost is \$1 per person. Deadline for registration is Dec. 14. Call 556-1515 for more information.

Stairmaster challenge -There will be a stairmaster challenge Jan. 3, 10:45 a.m.-1:45 p.m. at the Fitness Center. Cost is \$2 per person. Call 556-1515 for details.

Wallyball tournament There is a wallyball tournament scheduled for Jan. 8-9 at
the Fitness Center. Cost is
\$10 per team. Call 556-1515
for more information.
Self defense classes - Self
defense classes will be held
Jan. 12-13 at the Fitness
Center. The classes will be
given in two, four-hour sessions. Cost is \$20 per person.

## Shorts

Call 556-1515 for details.

CMAFS 5K fun run - A 5K fun run is scheduled for Jan.

11. The entry fee is \$1. The deadline for registration and race start time is 11:30 a.m. the day of the race.

Participants should meet in front of the Technical Support Facility at CMAFS.

Military Ski Team - The

Military Ski Team is looking for skiers who have had some racing experience or are strong recreational skiers. Racers must be military members, active duty, Reserves or National Guard, Department of Defense civilians, dependents of either group or retired from either group. The minimum age to race is 18 and the age range last year was 18-64. For more information, call Dan Wilson at Peterson Air Force Base at 554-9189, Brian Healy at Schriever AFB at 567-4759 or Andy Thorburn at Buckley AFB at DSN 877-6721.

Taekwondo - Taekwondo classes are held Tuesdays and Thursdays at the Fitness Center. Children 7-13, 6-7 p.m., and children 14 and older, 7-8 p.m. All military LD. cardholders are eligible. Call 556-1515 for details.